**Our year for wildlife – Impact report 2023-24**

**Saving Norfolk’s Wildlife for the Future**

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# Welcome

## From the Chair

I’m incredibly proud of all we’ve achieved this year. From the excitement of fledgling spoonbills at Hickling Broads and Marshes, the first known breeding success in the Norfolk Broads in around 400 years, to co-designing our new urban nature reserve, there is so much to celebrate.

Collaboration continues to be central to the way we work. Alongside the Fens East Peat Partnership, we are restoring Norfolk’s precious peatlands, which are so important for wildlife, as well as playing a vital role in capturing carbon. We continue to work alongside other organisations to campaign against the proposed Western Link road and have worked with landowners, farmers and community groups to improve hundreds of hectares of land for wildlife.

This is the first year that we are reporting against our new strategy: **A Wilder Norfolk for All**, formally launched externally in September 2023. It guides us to 2030 and beyond as we build on strong foundations, raise our ambitions to meet the scale of the challenges facing nature and remain responsive to our changing environment. We have set out a clear vision and mission for the future of Norfolk’s wildlife and people, underpinned by clear delivery plans to achieve the essential outcomes — and as you can read here, we are making great strides.

‘Together we can create a wilder Norfolk for all’ is the rallying cry that concludes our strategy document. And it is true — none of our work would be possible without our members, our supporters and partners, our donors, our volunteers or the dedicated work and expertise of our staff. We are so very grateful.

Finally, I’d like to pay tribute to our former CEO, Brendan Joyce OBE, who sadly died in January. Brendan was instrumental in the progress of NWT, conceiving and leading many ground-breaking projects and contributing hugely to where we are today. He will be very much missed by us all.

Thank you again.

**Alice Liddle**

**Chair of Trustee**

### Our Trustees

**Chair**: Alice Liddle

**Vice Chairs**: John Sharpe, Jennie ffrench-Constant

**Treasurer**: Lyndsay Whiteman

**Trustees:** Greg Beeton, Andrew Clarke, Glenn Houchell, Rob Lucking, Scott Pinching, Sue Roe, Kathy Gill (from 19 October 2023), Mandy Loadman (from 19 October 2023), Ben Garrod (retired 21 June 2023), Jeff Price (retired 19 October 2023), Sam Collin (retired 9 November 2023)

### Year at a glance

Together, we achieved so much this year. Here are just a few of our highlights:

* Increased the amount of land we own or manage for wildlife — now over 5,000 hectares
* Offered advice to improve 61 County Wildlife Sites for nature
* Worked with Norfolk County Council to protect over 120 Roadside Nature Reserves
* Examined 223 planning applications with wildlife in mind
* Welcomed 175,000 people to our visitor centres — an increase of nearly 17% on last year.
* Reached 37,905 members — a growth of nearly 4% on the year before
* 1,500 amazing volunteers helped us to protect wildlife

Our Vision

Norfolk’s nature is abundant, thriving and valued.

Our Mission

To create more space for nature to thrive and inspire more people to take action for nature.

To read the full version of our strategy visit: [norfolkwildlifetrust.org.uk/strategy](https://www.norfolkwildlifetrust.org.uk/Strategy)

# Strategy Outcome 1: Abundant and thriving nature

Our goals:

* **Improve** - Increase the **abundance and diversity** of wildlife in our land and sea
* **Expand** - Create **more space** for nature
* **Connect** - **Connecting** wild spaces for nature’s recovery

## We will achieve a strong and connected recovery for nature across Norfolk

As well as doing fantastic work every day across our 66 nature reserves to make them true exemplars, we undertake ambitious large-scale projects to achieve our goal of a strong, connected nature recovery across Norfolk.

### Adapting our reserves to a changing climate: Cley and Salthouse Marshes

We completed major work to help the reserve and its wildlife adapt to rising sea levels and protect its freshwater habitats. In previous winter storms, huge volumes of shingle have been pushed by waves onto the marshes, blocking parts of the ‘New Cut’ — a huge drain located on the north side of the reserve that removes saltwater from the site. We realigned and restored the most vulnerable section of the New Cut, making it less likely to be filled with shingle. North Norfolk experienced strong winds and a high tide shortly after work was completed, but the realigned New Cut kept saltwater from moving onto our freshwater wildlife habitats.

In addition, we improved parts of the reedbed. Creating dykes, digging a creek system and restoring a reedbed pool created habitat for fish and other wetland wildlife, and in turn food for birds such as bitterns.

The project was funded by grants from the Environment Agency – Anglian Eastern Regional Flood and Coastal Committee and the Farming in Protected Landscapes programme, and through generous donations by NWT supporters, including Cley Bird Club and the family of Robert Gillmor.

### More space for rare Brecks wildlife

Expanding ancient habitat in The Brecks for the rare northern pool frog is the focus of an exciting initiative, funded by Natural England’s Species Recovery Programme. Together with the Woodland Trust and Amphibian and Reptile Conservation Trust (ARC), we are creating a tapestry of wildlife habitats on land adjacent to Thompson Common to allow the existing pool frog population to move and grow.

We restored six ice age ponds, known as ghost pingos, which form ideal conditions for pool frogs, on neighbouring Mere Farm. Support from members allowed us to purchase this land a few years ago.

Excitingly, all the pingos are holding water, and plants have begun to germinate, such as common water-crowfoot, an indicator of good water quality. Meadow creation also began — using native grasses and wildflowers, enhanced with seed from Thompson Common. Staff and volunteers planted over 1,400 native trees, such as blackthorn, spindle and buckthorn.

### Restoring our wetlands for wildlife

We opened 2024 with an exciting new project making vital improvements to rare wildlife-rich wetlands near Kings Lynn. Thanks to £210,350 from the FCC Communities Foundation as part of the Landfill Communities Fund, Grimston Wetscapes builds on decades of work to successfully restore Roydon Common and Tony Hallatt Memorial Reserve for wildlife and focuses on improving the way water is managed across the sites.

Work included restoring a former stream, creating pools and scrapes, and installing fencing. Common frogs and toads now enjoy the pools, while pied wagtails and stonechats feed in the damp, squidgy margins. The fencing will encourage dense thickets of scrub for a range of nectar and pollen feeding insects, plus insect-feeders such as willow warblers.

## Norfolk Wildlife Services

Norfolk Wildlife Services (NWS) continued to provide professional services to Anglian Water, English Heritage and a variety of other developers and domestic clients. Work included supporting clients with adapting to the newly introduced Biodiversity Net Gain requirements for developments and supporting UKPN to increase the biodiversity value within their electrical substations. All profits made by NWS are donated to Norfolk Wildlife Trust for the benefit of nature conservation.

## Monitoring what we do

We launched a programme of work to enhance wildlife monitoring across our reserves to standardise and digitalise our approach. This included setting up a monitoring pilot project at Cley and Salthouse Marshes, development of digital data collection methods, plus developing a new system for logging rare plant species across our reserves. And it’s not just nature that we monitor — we trialled automated visitor counter technology at Cley and Upton Broad.

Habitat management and wildlife monitoring was the focus at our new urban nature reserve Sweet Briar Marshes as we continued the ‘discovery phase’ of the project ahead of the reserve opening to the public. Norfolk Wildlife Services helped to establish an ecological baseline for the site, including using methods such as environmental DNA. This flagged species such as water vole that had been using specific ditches, and will inform site management and further surveys going forward.

## Restoring and connecting priority habitats

**We expanded our Nature Recovery team and produced a new strategy, setting out our plans for how we will work with others across the county to reverse the loss of nature and instead see abundant and thriving wildlife all around.**

Our County Wildlife Sites (CWS) are key to our nature recovery work, providing vital habitats and stepping stones for wildlife across Norfolk. We offered advice on 61 CWS detailing how to bring the land into the best condition for nature. Thanks to an additional team member, we also resurveyed 60 woodland and priority grassland sites. Up-to-date records help us give accurate advice to landowners and guide our responses to developments proposals.

As part of our Network for Nature project, funded by National Highways, we restored meadow, fen and ponds on CWS at Scarning and Silfield. The impact of this work will be measured over the next couple of years by determining if our new habitat creation has led to an increase of key indicator species, such as great crested newt.

Funding from Norfolk Rivers Trust enabled us to provide locally sourced green hay and hand-collected wildflower seeds to nineteen sites across the county to enhance floral diversity and safeguard key target species such as sulphur clover. Across Norfolk we advised over 20 landowners on how to enhance habitats on their farms including hedge management, pond restoration and connecting the landscape for the benefit of wildlife.

We worked in partnership with Norfolk County Council to maintain and protect 120 Roadside Nature Reserves and over the last two years have been supporting the council in their ambition to increase the network by 180 sites. Roadside verges often contain the last remnants of ancient meadow flora, so are vital in restoring biodiversity.

As part of the Brecks and Fen Edge & Rivers Landscape Partnership scheme, funded by the National Lottery Heritage Fund, we have been running a project restoring ghost pingos within The Brecks and exploring the science behind achieving the best restoration results. Last year, we excavated four pingos bringing the total to 16 over three years on Watering Farm and across Norfolk. Together with other experts including University College London and the Norfolk Geodiversity Partnership, we produced new guidance on the restoration of these ancient ponds.

We continued to champion wildlife through the planning system by ensuring that any impacts are considered both in strategic plans, where the policies that apply to all development are set, and in individual planning applications. We responded to 223 planning applications, making recommendations on 23 of them and objecting to nine where impacts on CWS or other areas of importance for wildlife were unacceptable.

In partnership with other conservation charities, we continued to warn of catastrophic damage to one of the UK’s most important wetlands if a proposed tidal barrier on The Wash goes ahead. Our Planning and Advocacy Manager spoke at a public meeting attended by over 500 people in Hunstanton. In a well-received talk, they highlighted the global importance for nature and people of this vital estuarine environment and presented evidence of the disastrous impacts on wildlife of comparable developments around the world.

### Bringing back our peatlands

We’ve been working with Fens East Peat Partnership (FEPP) to identify areas across west Norfolk that have potential for peatland regeneration. Last year, focusing on four of the most promising sites, we collaborated with landowners to create detailed plans for restoration. Around 200 hectares of farmed or forested land will be taken out of commercial management and restored to create substantial mosaics of reedbed, fen and wet grassland.

Re-wetting these sites and promoting new habitats will support a wide range of fenland plants, invertebrates such as dragonflies and damselflies, water voles and iconic bird species such as crane, bittern and marsh harrier. Just as importantly, these projects will also make a meaningful contribution to our fight against climate change. This work is made possible thanks to funding from the Natural England ‘Nature for Climate — Peatland Restoration Grant’.

## A snapshot of our work and successes across reserves

* **We celebrated fledgling spoonbills at Hickling Broad and Marshes** with three nests producing three youngsters — the first known breeding success in the Norfolk Broads for around 400 years. Our Hickling Broad nature reserve has become a haven for spoonbills in recent years, thanks to a combination of habitat management and an increasing British population.
* Our Foxley Wood enclave project, funded by PSH Environmental Ltd, aims to return nearly five hectares of adjacent agricultural land back to woodland. To prevent deer browsing, we installed raised fencing **allowing oak, hazel and blackthorn saplings to emerge**. A new tree nursery, funded by Norfolk County Council, will provide a stock of native trees for use across our woodland creation sites.
* At Ringstead Downs, conservation grazing of British White cattle each winter has benefited a wide range of chalk grassland plants and invertebrates. **Exceptional numbers of thimble morel and semifree morels appeared last spring**, popping up in new areas.
* We successfully **introduced innovative grazing technology** at Sweet Briar Marshes, and Hoe Rough and Beetley Meadow. Cattle wear collars containing a GPS tracker, allowing the reserve team to easily focus grazing in the areas that need it the most.
* **The rare and declining plant, petty whin, has made an impressive comeback at East Winch Common** after a 25-year absence, thanks to clearing areas of dominating purple moor-grass as part of Networks for Nature funded by National Highways.
* At Syderstone Common, **the natterjack toad population has continued to increase** in response to targeted conservation management. Despite the valley being flooded all spring, surveys have shown an impressive population of various ages of toad.
* For the second consecutive summer, **a pair of osprey were seen in and around the nesting platform at Ranworth Broad and Marshes**. The installation of a platform at an undisturbed peaceful location has played an important part in encouraging osprey to the reserve.
* **Norfolk hawker dragonfly had a good year at Thorpe Marshes**. Clearing choked ditches provided open areas of water where the dragonflies were regularly seen laying eggs. Sections of ditches are managed on rotation to ensure a mosaic of habitats.
* Targeted habitat management at Trinity Broads, such as leaving more scrub within the reedbed and creating edge habitat at the borders of wet woodland, led to **improved numbers of sedge warbler and breeding ducks.** We counted over 400 tufted duck in one day.
* **Green winged orchid had a bumper year at New Buckenham Common** with over 26,000 counted — a 63% increase on last year.
* Thanks to new predator fencing at two of our sites in The Brecks **our stone curlew fledgling numbers almost doubled from last year** with thirteen pairs hatching twelve chicks.
* We continued our partnership work with Forestry England, **creating habitat for specialist Brecks flora** such as Spanish catchfly and maintaining nightjar habitat.

# Strategy Outcome 2: People valuing nature

Our goals:

* **Improve** - **Breaking down barriers** to people taking more action
* **Expand** - **Growing a movement** of active wildlife supporters
* **Connect** - Enabling **meaningful connections** for people and nature

## People across Norfolk are connected to, inspired by and taking action for nature

**We worked in new and creative ways to inspire even more people to join us in our quest for a wilder Norfolk.**

We recruited more new memberships than in any previous year with a record-breaking 37,905 members as of end of March 2024 — a growth of nearly 4% on the year before. We were also delighted to see a 40% increase in young people joining us as part of a family membership. An incredible 451 volunteers took part in corporate work parties — the highest number ever recorded. At our new Sweet Briar Marshes nature reserve, 380 volunteers contributed 2,000 hours of conservation work as part of a mix of corporate, public and youth groups.

Volunteers also play a vital part in our Churchyard Conservation Scheme. The 13-strong team recorded plants and other wildlife across 39 churchyards. We ran 37 churchyard activities, including survey days, workshops (from wildflower identification to scything) and advice visits, attended by over 200 people.

We launched Wilder Schools — a pilot initiative to empower Norfolk schools to use their grounds for wildlife, learning and wellbeing. Supported by the Children and Nature appeal and Friends of Holt Hall, Wilder Schools aims to improve school grounds for biodiversity in the long-term, contributing to nature’s wider recovery. Focusing first on three Norfolk schools, Fairhaven Primary School, Angel Road Junior School and Mile Cross Primary School. We organised assemblies and conducted school sessions where children could discover their outdoor environment and local nature, along with providing training sessions for teachers. Expanding our work with children and young people is integral to meeting our strategic goal of inspiring 1 in 4 people in Norfolk to act for nature by 2030.

Wilder Wardens, our practical conservation group, continued to thrive and grow. We held monthly sessions with a group of up to ten young people at Hickling Broad and Marshes. The young people got stuck into tasks such as hedge planting, building a bridge, making a hibernaculum and cutting back vegetation for visitor access — and lots more!

It was our third year of Wilder Communities, a series of workshops aimed at empowering individuals to act for nature within their neighbourhoods. We ran 20 sessions, attended by over 290 people, who gained knowledge on a wide range of topics, from how to plant a wildflower meadow to how to create a poster for a nature event. We also provided communities with specialised advice on managing land for wildlife, from ponds and meadows to new woods, delivering 43 sessions to 130 people. We met the increasingly high demand for this service thanks to a new dedicated team member.

Our Nextdoor Nature programme, supported by the National Lottery Heritage Fund, flourished in its second year, demonstrating the value of empowering communities to lead the way in creating change where they live or work. We supported over 100 practical activities and events within the Mile Cross area of Norwich. Residents also set up the nature-focused Green Hearts group — actions so far have included setting up a community garden and creating a wildflower patch. Our Nextdoor Nature work will inform our wider urban programme — helping us to inspire even more people to act and care for nature.

### Engagement highlights

* Connected over 11,000 children and young people with nature on our reserves, in education settings, and at events
* Gained 4,493 new followers across our social media channels
* Received over 600 entries to our photography competition

## Sweet Briar Marshes – a community-focused approach

Aside from its superb biodiversity the urban location of Sweet Briar Marshes provides new and exciting opportunities to connect more people with the natural world.

We asked local communities and members what they wanted from Norwich’s newest nature reserve to help create a shared vision. Every one of the 1,000 people we heard from provided us with vital insights. Most shared our desire that the area should be kept as natural as possible, with facilities to enable people to connect with nature. Together we generated the ideas and feelings that our landscape architects, Sheils Flynn, used to guide the design.

We also ran over 50 events on site so people could come and explore ahead of the official opening in May 2024. Many different groups visited, such as families from New Routes, a charity supporting refugees and asylum seekers, as well as Vision Norfolk, a charity supporting people living with sight loss and visual impairment.

The charity, Inclusive Norwich, helped us ensure that Sweet Briar Marshes would be accessible to all. Vice Chair, Rachael Andrews, who is sight impaired and has a guide dog, and Chair, Dave Shraga who uses a wheelchair, were instrumental in helping us ensure facilities worked for everyone, such as advising on the type of accessible path that would run through the reserve.

Find out more about our newest nature reserve: [norfolkwildlifetrust.org.uk/SweetBriar](https://www.norfolkwildlifetrust.org.uk/SweetBriar)

**“Sweet Briar Marshes can be wild and accessible at the same time, and that’s really important.”**

Rachael Andrews, Vice Chair at Inclusive Norwich.

## Our Hickling Vision

In 2023, we purchased a plot of land at Hickling Staithe which included the Pleasure Boat Inn pub, adjacent buildings and a large car park, together with associated moorings. We purchased most of the other land around the pub in 2017 and the pub is the ‘missing link’ to help realise our vision for wildlife and people in and around Hickling Broad and Marshes.

This move sees us developing our vision for the area’s wildlife and people, working alongside the local community. In addition to taking care of this unique and vital landscape for wildlife, we aim to create facilities that will provide new opportunities for everyone to experience Hickling’s fantastic wildlife in an area where nature, the community and the local economy are all thriving.

Investing in a popular local pub is the first step in allowing us to create new ways to introduce people to the nature, landscape and wildlife of Hickling, including walking routes and a growing programme of boat trips from the staithe. It will also provide us with a new source of income to support our work.

Next steps will be to find a suitable business partner to run the pub on our behalf and work alongside the community to develop our ‘Hickling Vision.

Find out more: [norfolkwildlifetrust.org.uk/PleasureBoatInn](https://www.norfolkwildlifetrust.org.uk/PleasureBoatInn)

## Our visitor centres

At Cley and Salthouse Marshes visitor centre, we hosted a retrospective exhibition of the work of Robert Gillmor, renowned Cley-based artist, former president of the Society of Wildlife Artists and long-term supporter of NWT. Robert’s work is well known in the world of natural history, not least for gracing the covers of the New Naturalist series. Robert’s beautiful lino prints celebrate the natural world and many were inspired by the wildlife of Cley Marshes.

We completed a major new project to revamp the facilities at Ranworth Broad, improving visitor facilities and access to the site, adding new information and signage as well as offering new family-focused activities. This is all aimed at making the reserve an even better place to explore Norfolk’s iconic wildlife and learn more about the importance of wetlands in the Bure Valley. A hide donated by Acle St Edmund Church of England Primary School was relocated to Ranworth, overlooking a quiet, previously inaccessible area of water, where we also created an otter holt and a kingfisher bank. We also added a new bike shelter to encourage visitors to cycle to the reserve.

The transformation was made possible thanks to a variety of our supporters, including Essex & Suffolk Water, Norwich Freeman’s Charity, The Ranworth Trust, The Bure Valley Conservation Group and contributors to the Children and Nature Fund.

### Visitor centre highlights

* We welcomed 175,000 people to our visitor centres, served an incredible 87,000 hot drinks and 18,000 scones!
* 23,000 visitors gift aided their reserve entries to NWT. Gift Aid is one of the simplest and most effective ways of giving to charity, allowing us to claim 25p for every £1 that is donated.
* 7,000 visitors enjoyed boat trails.

# Strategy Outcome 3: Leaders for nature

Our goals:

* **Improve** - Building our foundations and infrastructure to **enable success**
* **Expand** - Scaling up to be **strong, influential and resilient**
* **Connect** - Empowering **leadership** and **collaboration**

## An influential, resilient and collaborative trust

**We focused on building strong foundations this year from installing more efficient systems to investing in our people, as well as maximising our impact through collaboration.**

Achieving the very best for Norfolk wildlife means that we need robust, efficient systems and processes to support our people and the amazing work they do.

As part of the Building Foundations for the Future project funded by the National Lottery Fund, we prepared to launch a new finance system and began work on our new website, which will offer a fresh design, revamped content and a more streamlined structure. We also completed work on securing a new payroll provider. This year also saw the successful implementation of a new ‘electronic point of sale’ system across our five visitor centres to ensure they are run smoothly, efficiently and provide excellent customer service. The new technology is already driving sales activity, improving stock management, as well as enhancing staff, volunteer and visitor experience.

A newly recruited ‘Head of People and Culture’ will help ensure we have a healthy, happy team at NWT to unleash their full potential for nature. They led an all-staff engagement event to start work on determining our organisational values. A new staff forum has provided an important opportunity for our strategic leadership team to hear from representatives across the Trust.

A pay structure review was carried out to make sure our salaries are competitive, enabling us to recruit and retain the best talent. We have also ensured that all our staff will be paid the Real Living Wage in 2024/25 and it is our intention to continue to do so.

We formed an Equality Diversity and Inclusion (EDI) working group to focus on this important area. The Wildlife Trust has produced a Diversity Dashboard, which we’re using to gain a better understanding of our staff and guides us in our efforts to be an equal opportunities employer.

We started working with new membership recruiters who are enabling us to have a regular presence around the county such as at retail venues, local events and visitor attractions. This provides us with increased opportunities to meet and engage new members and raise more essential funds for wildlife.

Our Sweet Briar Marshes project provided excellent collaboration opportunities. We shared our vision of a wilder Norwich with our new nature reserve at its heart, with Norwich City Council and the Greater Norwich Growth Board — receiving positive responses. An exciting new partnership will see Norfolk and Norwich Naturalist Society conducting monitoring work at Sweet Briar Marshes over the next two years.

Raising awareness of the role nature has in addressing the climate crisis was a focus this year. We dedicated an issue of our **Tern** members’ magazine to the topic inviting climate change specialist, Dr Jeff Price from UEA’s Tyndall Centre, to write the central article and showcasing how our work such as protecting Norfolk peatlands, can make a difference. Reducing carbon emissions across all areas of our work continues to be a key goal. We added two electric vans to our fleet and an electrical charging point at HQ.

## Working together to protect the wildlife of the Wensum Valley

Our campaign against the proposed Norwich Western Link development became even more urgent as Norfolk County Council (NCC) received the green light to submit planning permission. Together with other environmental groups, we continued to warn of the devastating impact of the road on the UK’s largest known barbastelle bat super-colony — evidenced in new research carried out by NWT conservation scientist Dr Charlotte Packman and shared with NCC and Natural England (NE). Over 18,000 people also signed our petition against the road that we delivered to County Hall.

Natural England subsequently placed ‘favourable conservation status’ on the barbastelles, which provides a further barrier to the road going ahead, but the decision prompted outcry from supporters of the scheme who labelled the bat guidance as ‘arbitrary’. We wrote a letter backing the dedicated work of Natural England to the Rt Hon Steve Barclay MP, DEFRA Secretary of State co-signed by national organisations including The Wildlife Trusts, RSPB, The Woodland Trust, Buglife and Butterfly Conservation.

Keep up to date: [norfolkwildlifetrust.org.uk/NWL](https://www.norfolkwildlifetrust.org.uk/NWL)

## Growing support for our work

Corporate support grew significantly as more businesses focus on supporting nature and biodiversity as part of their sustainability strategies. From over 90 ‘Investors in Wildlife’ subscription members to major sponsors for projects, land acquisition and engagement, to corporate donors and affinity scheme partners, the commercial sector has enabled a wide range of NWT’s activities. Important in-kind contributions also surged, including substantial IT support and technology from Melbek, and energy-saving new chiller cabinets provided by Foster-Gamko.

Sweet Briar Marshes project partners, Aviva, continued to be integral to the success of our new urban reserve, contributing a further £300,000 as we built our new team, restored habitat, and created infrastructure ahead of its opening to the public. Generous funding from Biffa Award, as part of the Landfill Communities Fund, paid for the essential infrastructure needed to introduce cattle to the marshes — vital for improving the site for wildlife.

We secured funding from The National Lottery Heritage Fund, with thanks to players of the National Lottery, towards an exciting project that helps us scale up our impact and build a stronger, more resilient organisation. The funding will support our new Building Foundations for the Future project, as we look to empower more people from all backgrounds to value and act for nature locally. A new senior youth engagement role will help us create and deliver inspirational, youth-led opportunities for young people to connect with nature and amplify their voice within our work.

Our Children and Nature Appeal which supports our ongoing programme of work to create more opportunities for Norfolk’s children and young people to connect with nature, was a great success, with over £15,000 generously donated so far.

Fundraising throughout our communities continued through collections, sponsored challenges and honouring loved ones through donations in memory. We were grateful to receive over £3,450 from our collection boxes.

### Support in numbers

* Over **£800,000** pledged by grant giving bodies to deliver work over the next two years to improve habitats on our nature reserves, better engage with young people and improve the efficiency of our work by modernising our internal systems
* Four new companies joined as ‘Investors in Wildlife’, bringing our **total to 91**
* An extraordinary **£2.25 million** was received from people who had generously remembered Norfolk Wildlife Trust in their Wills
* **£17,750** kindly donated in memory of friends and loved ones

# Looking to the future

I’m delighted that we were able to hit the ground running in our delivery of *A Wilder Norfolk for All,* and the previous pages highlight what we’re doing right – inspiring hundreds of people to act for nature, standing up for wildlife, finding innovative ways to improve and connect landscapes to benefit the natural world, and so much more. We are rightly proud of our achievements, yet we must continue to strive to magnify our impact to respond to the scale and gravity of the nature

and climate crisis that confronts us. How we respond to this will determine the quality of life for generations to come, in Norfolk and beyond. Alongside all our regular work, we will focus on priorities identified in our strategy, to create an even greater impact.

### Outcome 1: Abundant and thriving nature

We will focus our efforts for nature’s recovery in key areas of Norfolk to create landscape scale demonstrations of how we can collaborate to achieve greater impact. We will expand the advice

and support we offer to farmers and landowners to help them bring their land into the best condition for wildlife, by utlilising the rich depth of expertise within our staff teams. And we will start delivery of projects harnessing ‘green finance’ income streams such as biodiversity net gain, nutrient neutrality, and carbon credits. Alongside this, we will continue to target significant and strategic land acquisitions, which will drive Norfolk’s nature recovery.

### Outcome 2: People valuing nature

We will continue our focus on bringing nature to new audiences. Plans include furthering our work with young people by setting up a Youth Forum and a Youth Advisory Board; and building on

our urban work in Norwich, following the successful launch of our Sweet Briar Marshes nature reserve. We also look forward to developing our vision for wildlife and people in and around

Hickling Broad and Marshes nature reserve, with the newly purchased Pleasure Boat Inn providing exciting opportunities to introduce people to the unique landscape and wildlife of the area.

### Outcome 3: Leaders for nature

We will continue to transform our systems and processes, focusing particularly on IT and digital infrastructure and finalising our finance system implementation. Continuing to invest in income generation will also be a key focus, building on record membership figures. Vitally, we will keep building our influence with increased campaigning activity and work with elected representatives to ensure they speak up for Norfolk’s nature.

So, there is much to do, but with your support, all this remains possible, and we will achieve it together.

**Eliot Lyne, CE Eliot Lyne**

**Chief Executive**

# Financial summary

**Independent Auditor’s statement to the Trustees of Norfolk Wildlife Trust**.

We have examined the summarised financial statements of Norfolk Wildlife Trust for the year ended 31 March 2024 set out below.

**Opinion**

In our opinion the summarised financial statements are consistent with the full annual financial statements and the Trustees’ Annual Report of the Norfolk Wildlife Trust for the year ended 31 March 2024.

**Lovewell Blake LLP**

Chartered accountants & statutory auditor

Bankside 300, Peachman Way, Broadland Business Park, Norwich, NR7 0LB

**31 July 2024**

**Trustees’ Statement**

The auditor has issued unqualified reports on the full annual financial statements and on the consistency of the Trustees’ Annual Report with those financial statements. Their report on the full annual financial statements contained no statement under sections 498(2)(a), 498(2)(b) or 498(3) of the Companies Act 2006. The full audited annual accounts were approved by trustees on 18 July 2024 and will be submitted to the Charity Commission after the Trust’s AGM on 7 November 2024.

The summary financial statement may not contain sufficient information to allow a full understanding of the financial affairs of Norfolk Wildlife Trust.

For further information the full audited annual accounts should be consulted – copies are available from Norfolk Wildlife Trust, Bewick House, 22 Thorpe Road, Norwich NR1 1RY and also from the Norfolk Wildlife Trust website**. Lyndsay Whiteman, Treasurer**

## Income in summary

* 46% - Donations and legacies
* 27% - Charitable activities
* 18% - Other trading activities
* 5% - Investment income
* 4% - Other income

## Expenditure in summary

* 50% - Nature conservation
* 20% - Other trading activity
* 8% - Education activity
* 8% - Nature recovery
* 7% - Membership servicing and recruitment
* 7% - Fundraising and publicity

## Detailed NWT income and expenditure for the year ending 31 March 2024 (including subsidiaries)

### Income for years 2024 and 2023

#### **Donations and legacies**

2024 - £3,770,000

2023 - £2,998,000

#### **Charitable activities**

2024 - £2,225,000

2023 - £1,959,000

#### **Other trading activities**

2024 - £1,480,000

2023 - £1,323,000

#### **Investment income**

2024 - £415,000

2023 - £244,000

#### **Other income**

2024 - £289,000

2023 - £281,000

#### **Total income**

2024 - £8,179,000

2023 - £6,805,000

### Expenditure for years 2024 and 2023

#### **Nature conservation**

2024 - £4,087,000

2023 - £3,228,000

#### **Nature recovery**

2024 - £637,000

2023 - £478,000

#### **Education activity**

2024 - £631,000

2023 - £552,000

#### **Fundraising and publicity**

2024 - £590,000

2023 - £667,000

#### **Other trading activities**

2024 - £1,568,000

2023 - £1,449,000

#### **Membership servicing and recruitment**

2024 - £607,000

2023 - £352,000

#### **Total expenditure**

2024 - £8,120,000

2023 - £6,726,000

#### **Net losses or gains on investments**

2024 - £305,000 gain

2023 - £205,000 loss

### NET INCOME

2024 - £364,000 gain

2023 - £126,000 loss

#### **Total funds brought forward**

2024 - £25,157,000

2023 - £25,283,000

### Total funds carried forward

2024 - £25,521,000

2023 - £25,157,000

## Group balance sheet as at 31 March 2024

### Fixed assets and Investments

#### **Tangible fixed assets**

2024 - £14,785,000

2023 - £13,854,000

#### **Investments**

2024 - £3,912,000

2023 - £3,608,000

#### **Total fixed assets and Investments**

2024 - £17,462,000

2023 - £17,462,000

### Current assets

#### **Stock**

2024 - £107,000

2023 - £96,000

#### **Work in progress**

2024 - £31,000

2023 - £31,000

#### **Debtors**

2024 - £1,669,000

2023 - £2,031,000

#### **Cash term deposits**

2024 - £1,353,000

2023 - £3,653,000

#### **Cash in hand and at bank**

2024 - £4,684,000

2023 - £2,715,000

#### **Total current assets**

2024 - £7,844,000

2023 - £8,526,000

#### **Creditors: amounts falling due in less than one year**

2024 - £1,020,000

2023 - £831,000

#### **Net current assets**

2024 - £6,824,000

2023 - £7,695,000

### Total Assets

2024 - £25,521,000

2023 - £25,157,000

### Restricted Funds

2024 - £12,415,000

2023 - £12,754,000

### Unrestricted Funds – General

2024 - £3,300,000

2023 - £1,798,000

### Unrestricted Funds – Designated

2024 - £9,806,000

2023 - £10,605,000

### Total Funds

2024 - £25,521,000

2023 - £25,157,000

# Our supporters

Norfolk Wildlife Trust would like to thank the following supporters in 2023/2024

## Grants and Charitable Trusts

Charitable Trusts and Grant Giving Organisations supported NWT through valuable regular contributions towards core activities and project funding including habitat conservation as part of Grimston Wetscapes and the Cley New Cut, enabling people to take action for wildlife with our Nextdoor Nature initiative, and supporting NWT resilience through Building Foundations for the Future.

Anglian Water — Flourishing Environment Fund

Anglian Water - Invasive Species Fund

Ashford Charitable Trust

Banister Charitable Trust

Biffa Award

Environment Agency & Natural England - Investment Readiness Fund

Essex & Suffolk Water - Branch Out Invasive Non-Native Species Fund

Farming in Protected Landscapes Programme

FCC Communities Foundation

Friends of Holt Hall

Green Recovery Challenge Fund

National Highways - Network for Nature

National Lottery Heritage Fund - Brecks Fen Edge & Rivers Landscape Partnership Scheme

National Lottery Heritage Fund - Nextdoor Nature, through The Wildlife Trusts

National Lottery Heritage Fund - Water, Mills and Marshes Landscape Partnership Scheme

Natural England — Species Recovery

Programme Capital Grants Scheme

Natural England / RSPB — England Beach Nesting Bird Programme

Norfolk Broads Lions Club

Ranworth Trust

Sarnia Charitable Trust

Saxham Trust

Spurrell Charitable Trust

## Cley New Cut

Cley Bird Club

Environment Agency Anglian Eastern Regional Flood and Coastal Committee

Farming in Protected Landscapes Programme

Moss Taylor

Robert Gillmor and family

And significant support from a generous major donor and legacy gifts

## Discovering Ranworth Broad

Bure Valley Conservation Group

Children and Nature fund

Essex and Suffolk Water

Norwich Freemen’s Charity

Ranworth Trust and other generous supporters

## Sweet Briar Marshes Appeal

Aviva

Banister Charitable Trust

Esmée Fairbairn Foundation

The Geoffrey Watling Charity

Inclusive Norwich

Leslie Mary Carter Charitable Trust

Lucy Galvin and the Marlpit community

The Martin Laing Foundation

Norwich City Council

Paul Bassham Charitable Trust

Ranworth Trust

Shelroy Charitable Trust

Spurrell Charitable Trust

Our thanks to the many generous members and supporters who have supported our efforts at Sweet Briar Marshes.

## Community Fundraisers

Andy Usher - chainsaw carving sales

Brian Budds - plant sales

Chris Durdin and Honeyguide Wildlife Holidays

Volunteer collection box coordinator Philip Mariner, and approximately 200 Norfolk businesses and individuals holding NWT collection boxes

Salena Dawson — London Marathon

Kate O’Rourke — donations from dance group

Jane Brun, Barbara King, Helga Joergens (Lendrum), and David Lendrum — art exhibition

## Support from Business

In addition to subscriptions to our Investors in Wildlife membership scheme we have received generous sponsorship, volunteering, delivery and promotional support from the corporate sector.

Anglian Water Services Ltd

Aviva

Bateman Groundworks

Bird Watching & Wildlife Club (BWWC)

Broadland Drinks

Carl Zeiss

Cley Spy

Creative Image Management

Foster-Gamko

Greater Anglia

Holiday Property Bond

John Lewis Norwich

Lisa Angel

Loveday and Partners

Melbek

Midwich

Norfolk Chambers of Commerce

Norfolk Heritage Fleet

Norfolk Hideaways

Nu Image

PSH Environmental

Peter Beales Roses

Pinkfoot Gallery

ROAR!! Dinosaur Adventure

Ronaldos Ices

George Shippam Financial Planning

Sop - Scents of Place

Smith & Pinching

Swallowtail Print

The Travelling Naturalist

The Bakehouse

UK Power Networks

Vine House Farm

Waitrose Eaton

Waitrose Swaffham

Wildsounds and Books

XLT Distribution

## Partners and Supporters

Acle Garden Machinery

Amphibian and Reptile Conservation Trust

Beetley Parish Council

Breckland District Council

Brecks Heath Partnership

Broads Authority

Broads IDB

Broadland District Council

Bure Valley Conservation Group

Courtyard Farm

Crown Point Estate

Eastern Inshore Fisheries and Conservation Authority

Environment Agency

Farming & Wildlife Advisory Group for Norfolk

Forestry England

Gressenhall Farm and Workhouse

Gaywood Valley Conservation Group

Holkham Estate

King’s Lynn and West Norfolk Borough Council

Le Strange Estate

Lynton Wines

National Trust

Natural England

Norfolk Biodiversity Information Service

Norfolk Biodiversity Partnership

Norfolk Coast Partnership

Norfolk County Council

Norfolk Rivers Trust

Norwich City Council

Richard Osbourne Photography

RSPB

Seasearch East

South Norfolk District Council

Swallowtail Print

University of Central London

University of East Anglia

Wash and North Norfolk Marine Partnership

Wendling Beck Alliance

Woodland Trust

Our thanks to the many anonymous trusts, foundations and individual donors who support us in all our work.

# Investors in Wildlife 2023/2024

## Corporate Partners

Anglian Water Services

Aviva

Essex & Suffolk Water

Greater Anglia

Melbek

PSH Environmental

Smith & Pinching Financial Services

Vine House Farm

## Gold Members

Bateman Groundworks

Carl Zeiss Ltd

Enterprise Holdings

ESE Direct

George Shippham Financial Planning

Loveday and Partners

Midwich

RWE Generation UK

Richardson’s Boating Holidays

Swallowtail Print

UK Power Networks

## Silver Members

Broadland Drinks

Canine Cottages

Carl Zeiss Ltd

Cozens-Hardy LLP

Dr Stump

Empresa

Forest Holidays

Harrison Group Environmental

Heacham Manor Hotel

Heat Different

Herbert Woods

Holiday Cottages

HPB Barnham Broom

Hugh J Boswell

IRIS Rigging

Lisa Angel

Lynton Wines

Martham Ferry Boatyard

Norfolk Cottages

Norfolk Hideaways

Nu Image

Parker Communications

Richard Osbourne Photography

Rockthorn Ltd

Searle’s Leisure Resort

Stowe Family Law Norwich

Swarovski Optik

The Travelling Naturalist

## Bronze Members

Alan Boswell & Co

AF Group

Barker Bros Builders

Ben Burgess Garden Equipment

Blue Sky Leisure

British Sugar PLC

Brown & Co

BTS Group

Busseys

Catton Print

Cheveley Park Farms

Cley Spy

Clippesby Holidays

Cox’s Boatyard

Creative Image Management

D & F McCarthy

Daniel Connal Partnership

Howes Percival LLP

Interconnector (UK)

John Innes Society

John Lewis Partnership (Norwich)

Larking Gowen

M+A Partners

Norfolk Chambers of Commerce

Norfolk Pamments

Orbital Foods

Panks Engineers

Peter Beales Roses

Pinkfoot Gallery

Poultec Training

ROAR!! Dinosaur Adventure

Ronaldo Ices

Savills

The Saracen’s Head Diss

Sibelco UK

Sop - Scents of Place

Sun Essences

Tarmac

The Bakehouse

The John Jarrold Trust

Thursford Collection

Voluntary Norfolk

Whin Hill Cider

Wild Sounds & Books

XLT Distribution

# Norfolk Wildlife Trust Details

Registered charity 208734

As a responsible charity we are proud of our code of conduct and our resulting record in protecting our members’ details within the organisation. More information may be found at [norfolkwildlifetrust.org.uk/about-and-contact](https://www.norfolkwildlifetrust.org.uk/about-and-contact/governance-and-trustees)

Charity Governance Code: During the year, we continued to implement changes to our corporate governance arrangements to bring us closer to compliance with the Code in a way that befits a charity of our size, and the nature of our activities.

The Council of Trustees has several sub-groups of Council members to advise it, each with its own terms of reference which are reviewed regularly. The full list of sub-groups advising Council is: Finance, Audit & Risk (incorporating Remuneration); Governance; and Nominations. The Nominations Group is chaired by Andrew Barnes, a recently retired solicitor, who is independent of the Trust.

## Contact details

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